

Key Financial Figures

Results of operations (before non-operating effects)

| CHF million | Half-year 2025/1 | Half-year 2024/1 | % change |
|---|---------------------|---------------------|----------|
| Net revenue | 3,156.8 | 2,883.6 | 9.5 |
| Earnings before interest, tax, depreciation and amortisation (EBITDA) | 398.1 | 462.8 | -14.0 |
| As % of net revenue | 12.6 | 16.0 | |
| Earnings before interest and tax (EBIT) | 334.7 | 406.9 | -17.7 |
| As % of net revenue | 10.6 | 14.1 | |
| Net income | 247.2 | 286.8 | -13.8 |
| As % of net revenue | 7.8 | 9.9 | |

Results under IFRS

| CHF million | Half-year 2025/1 | Half-year 2024/1 | % change |
|---|---------------------|---------------------|----------|
| Net revenue | 3,023.9 | 3,088.4 | -2.1 |
| Earnings before interest, tax, depreciation and amortisation (EBITDA) | 225.9 | 762.7 | -70.4 |
| Earnings before interest and tax (EBIT) | 162.6 | 706.8 | -77.0 |
| Net income | 106.2 | 532.9 | -80.1 |

| CHF million | 30 June 2025 | 31 Dec 2024 | % change |
|----------------------------|--------------|-------------|----------|
| Total assets | 8,081.2 | 8,543.2 | -5.4 |
| Total equity | 5,108.0 | 4,976.8 | 2.6 |
| As % of total assets | 63.2 | 58.3 | |
| Net cash | -618.4 | -428.4 | -44.4 |
| Net cash / adjusted EBITDA | -1.6 | -0.4 | |

| | 2025 | 2024 | % change |
|---|-------|-------|----------|
| Own production in the first half-year (GWh) ¹ | 6,451 | 7,740 | -17 |
| Number of employees at the reporting date (30 June / 31 Dec) ² | 1,397 | 1,350 | 3 |
| Of which in Switzerland | 750 | 725 | 3 |
| Of which in European countries | 647 | 625 | 4 |

- 1 Net share attributable to Alpiq from total power plant production (after deducting pumped energy)
- 2 Full-time equivalents