Half-Year Results 2021



26 August 2021



Agenda



- 1. Alpiq generates positive results for the first half of the year
- 2. Key financial figures
- 3. Outlook
- 4. Focus on sustainable and measurable business management
- 5. Questions and answers



Alpiq generates positive results for the first half of the year









Alpiq generates EBITDA before exceptional items of CHF 80 million

- All three business divisions make positive contributions to earnings
- Swiss power production and energy trading down on previous year
- International power production up on previous year

Solid balance sheet thanks to a systematic financial strategy

- Stable net cash flows from operating activities: CHF 172 million
- Sound liquidity: CHF 1.018 billion
- Net debt/EBITDA reduced to 0.7 thanks to strong operating cash flow

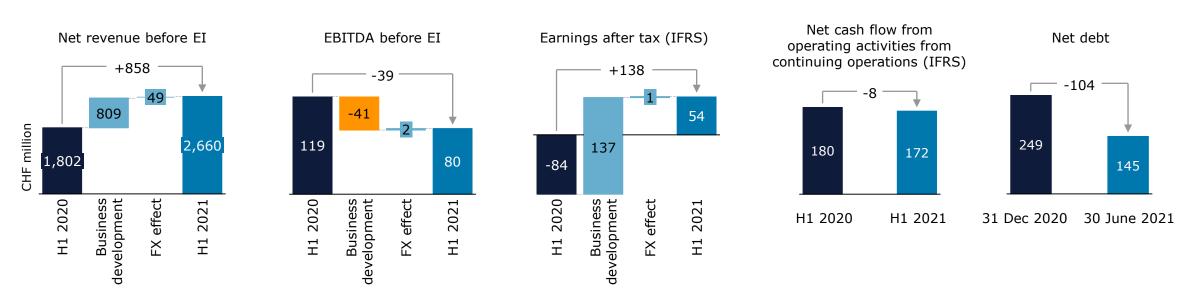
Focus on sustainable and measurable business management

- Climate protection and security of supply in the spotlight
- Targeted positioning on selected markets
- Positive earnings expected for 2021, below the previous year

2021 Interim Key Financial Figures



Alpiq generates positive results for first half of 2021



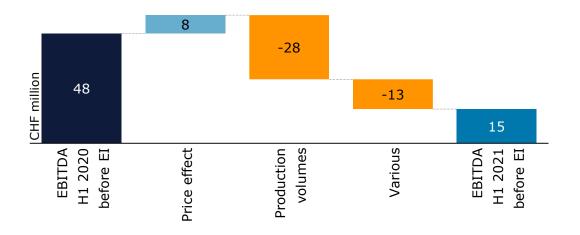
Results of operations

- EBITDA down year on previous year, all three business divisions made positive contributions to earnings
- Earnings after tax (IFRS) up year on previous year
- Net cash flow from operating activities from continuing operations (IFRS) remains stable
- Net debt reduced compared to end of 2020, primarily thanks to strong operating cash flow

Development of EBITDA by business division (I)



Swiss production generates positive result



CHF million	2020	2021
\emptyset hedging price (standard product, no partner agreement) at the time of transfer in EUR/MWh	38.9	46.9
\emptyset hedging exchange rate at the time of transfer in EUR/CHF	1.1581	1.1420
Ø hedging price (standard product, no partner agreement) at the time of transfer in CHF/MWh	45.1	53.6

Generation Switzerland

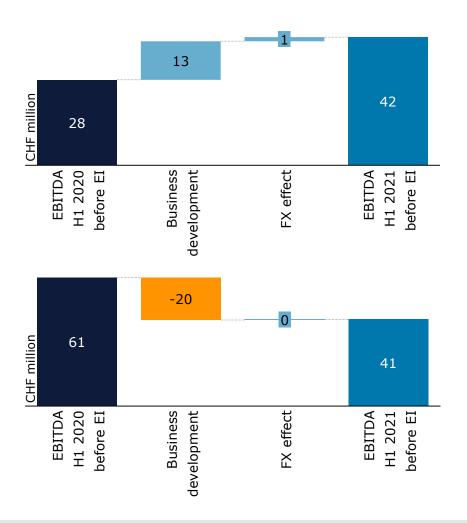
- Increased electricity prices on the wholesale markets compared to the previous year
- Lower production volumes. Decline in inflows on account of the later thaw;

Maintenance work at the Leibstadt nuclear power plant postponed from 2020 to 2021 as a result of the COVID-19 pandemic

Development of EBITDA by business division (II)



Stable contributions from international power production, energy trading down on previous year



Generation International

- As in the previous years, the plants made a positive and stable EBITDA contribution
- Unexpected insurance payments received for the Spanish gas-fired combined-cycle power plant

Digital & Commerce

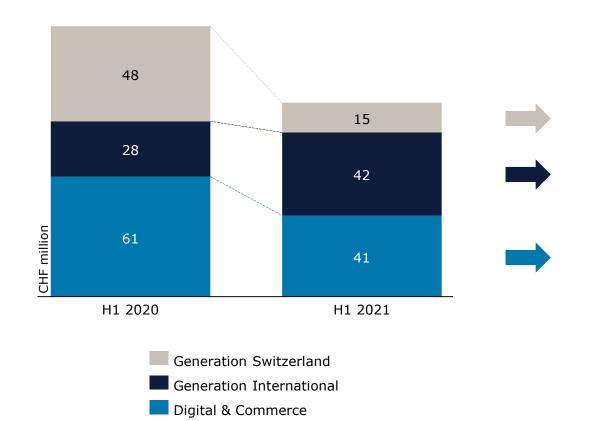
- Market opportunities leveraged successfully
- Higher earnings generated from the optimisation of the power plant portfolio in Switzerland and Italy
- Increased credit risk in trading due to extraordinary market price development

Alpiq generates positive results for the first half of the year



All three business divisions made positive contributions to earnings

EBITDA before SE



Generation Switzerland: Lower production volumes
Generation International: Positive and stable EBITDA
contribution, unexpected insurance payments received
Digital & Commerce: Market opportunities leveraged
successfully, increased credit risk in trading due to
extraordinary market price development

Exceptional items on EBITDA level

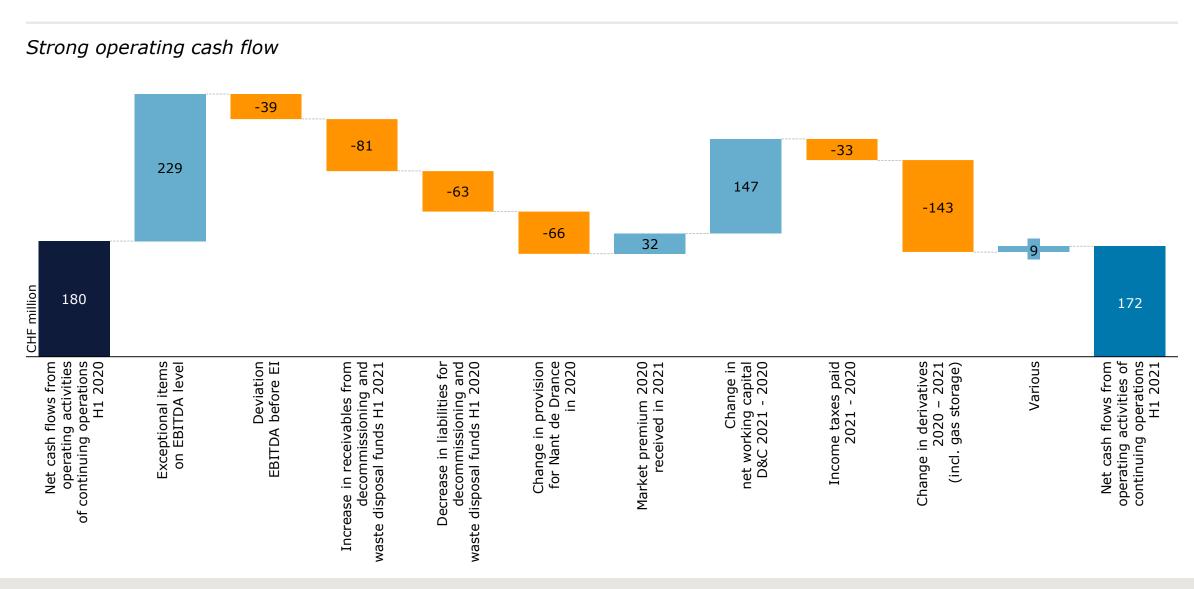


Alpiq uses alternative performance measures to measure and present its operating performance, making adjustments to the IFRS results for exceptional items (EI).

CHF million	H1 2021	H1 2020
Development of decommissioning and waste disposal funds	81	-63
Effects from business disposals	13	0
Onerous contracts		-77
Restructuring costs and litigation	-1	8
Fair value changes (accounting mismatch)	-3	8
Total exceptional items on EBITDA level	105	-124

Development of operating cash flow

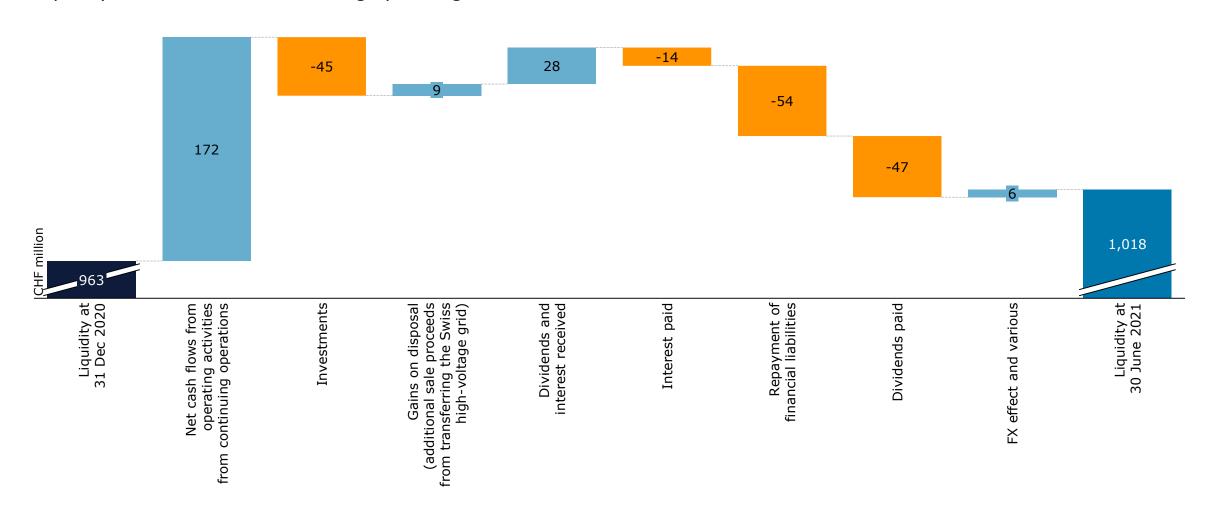




Development of liquidity



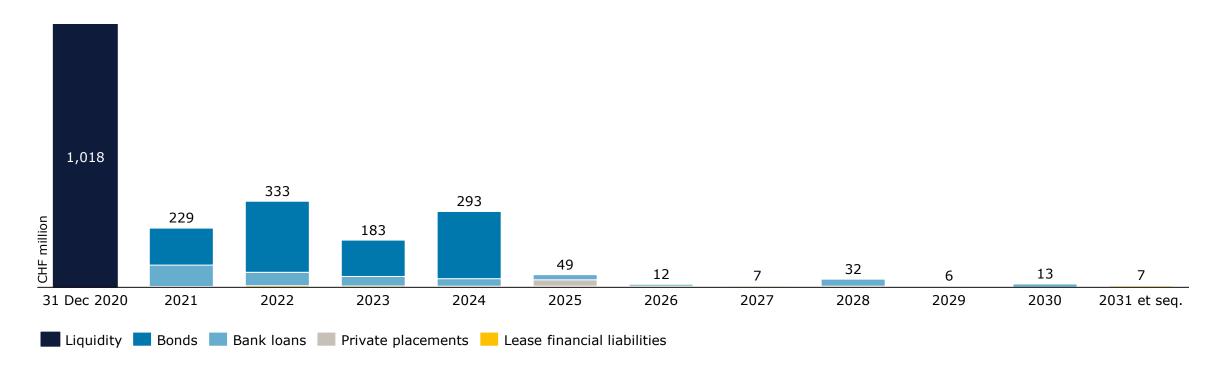
Liquidity increased thanks to strong operating cash flow



Maturity profile at 30 June 2021



Financial liabilities staggered over time

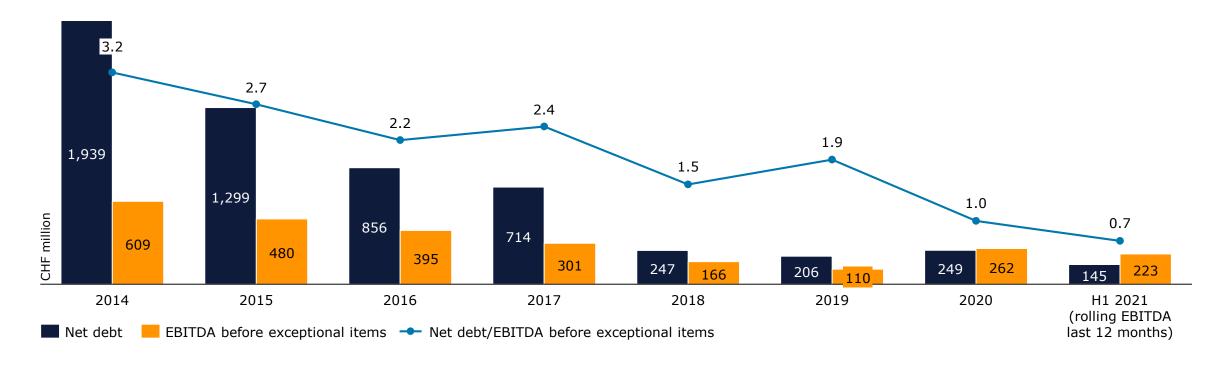


- Liquidity of CHF 1,018 million (31 December 2020: 963)
- Financial liabilities of CHF 1,163 million (31 December 2020: 1,212)

Net debt



Constant improvement of the key credit metrics

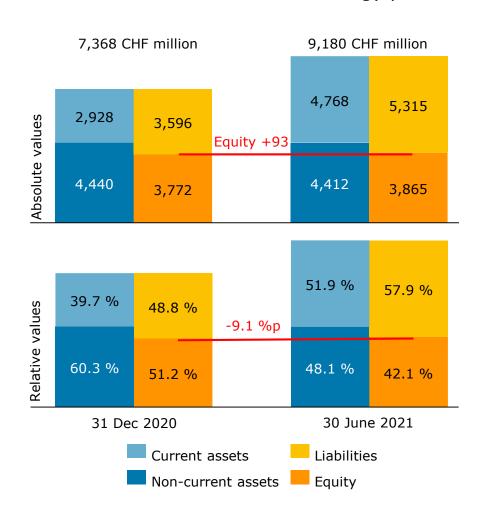


- Net debt of CHF 145 million (31 December 2020: 249)
- Net debt/EBITDA before exceptional items of 0.7 (31 December 2020: 1.0)

Solid balance sheet



Increase in total assets due to energy prices



- Sound liquidity: CHF 1.0 billion
 (31 December 2020: CHF 1.0 billion)
- Equity ratio: 42.1 %
 (31 December 2020: 51.2 %)
- Significant increase in current assets and thus also in total assets due to higher energy prices
- Equity ratio therefore reduced

Outlook: Positive earnings expected for 2021, below the previous year



CHF million	2019	2020	2021	2022
Ø hedging price (standard product, no partner agreement) at the time of transfer in EUR/MWh	34.0	38.9	46.9	51.6
Ø hedging exchange rate at the time of transfer in EUR/CHF	1.0800	1.1581	1.1420	1.0850
Ø hedging price (standard product, no partner agreement) at the time of transfer in CHF/MWh	36.7	45.1	53.6	56.0

- Hedged electricity and CO2 prices on the wholesale markets will have a positive effect on earnings in 2021
- Extended overhaul of the Leibstadt nuclear power plant will have an impact on earnings in 2021
- Effects associated with credit risks will be reflected in the year as a whole
- It is not yet possible to fully assess the effects of the COVID-19 pandemic

The world is changing rapidly, the framework conditions remain challenging





Development of the coronavirus pandemic remains unpredictable

- New waves of infection also possible in the second half of the year
- Supply chains and just-in-time affect the global economy
- Direct impact on energy consumption



Climate change is the challenge of our time

- Switzerland rejects the CO2 law, while the EU launches the "Fit for 55" climate protection programme
- · Electrification leads to higher demand for electricity
- Volatility and demand for flexibility increase as a result of renewable energies



High volatilities and rapidly rising energy prices in 2021

- Sharp increase in coal and gas prices worldwide
- CO2 price in the EU has moved to a higher pricing regime
- High electricity prices, challenging environment for our customers

2021: Major increase in electricity prices



Forward market: Front year for Swiss electricity (baseload)



Key to success: Focus on sustainable and measurable business management









Profit

- Focus on investments in the transformation of the energy system
- Asset, portfolio and risk management as core competence
- Careful debt planning and sound cash management

People

- Employees, business partners and customers are an integral part of the strategy
- Value-based corporate culture empowers employees
- Simple, efficient and transparent structures

Planet

- Renewable energies and energy trading are core elements of the future of energy
- Successful stakeholder dialogue in the Nant de Drance project
- Alpiq expands its lead in green hydrogen production in the ecosystem



Financial calendar 2022



24 February 2022

Annual Results 2021

Annual Media and Bank Information

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